

A Man and an Institution: Sir Maurice Hankey, the Cabinet Secretariat and the Custody of Cabinet Secrecy



The controversy surrounding the publication of Richard Crossmans Cabinet Diaries (1975) brought to the fore opposing concepts of open and closed government within Britains free society. While a balance has for the moment been struck concerning the secrecy of Cabinet proceedings, a historical question remains: by what process, and with what results, has official secrecy come to envelop the practices of modern Cabinet government? This book tackles that key question, drawing upon a uniquely wide range of official and private papers to examine the historical development of the Cabinet Office, the custodian of Cabinet secrecy. Established by Lloyd George in the administrative chaos of 1916, the Cabinet Secretariat - as it was first known - emerged as the central agency for the management of Cabinet business, working closely with the Prime Minister himself. In Sir Maurice Hankeys twenty-two-year term as Cabinet secretary, he presided over the institutionalisation of the Secretariat as an office free from partisan taint and he personally served all Britains inter-war Prime Ministers as confidant and influential advisor.

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